November 2, 2026
ACSL Ltd.

Notice Concerning Large Project Order

ACSL Ltd. (ACSL) hereby announces that it has received an order for the following large-scale project (the Project) related to small unmanned aircraft through a bidding process in the defense sector. ACSL has an established track record of receiving orders in the defense sector, and ACSL believes that this order reflects recognition of the reliability of its products and its track record in this field.

In recent years, the role of drones has changed significantly against a backdrop of shifts in the broader environment, particularly in defense, national security, and economic security. In response to rising geopolitical risks, drones are increasingly recognized as critical technologies supporting national security and key infrastructure in Japan and other countries, and regulatory frameworks and operational deployment are advancing in parallel across procurement and operations. In addition to these trends, as a shrinking workforce drives growing demand for unmanned operations and as drones are increasingly deployed in fields such as disaster assessment, material transport, and infrastructure inspection, drones are reaching an inflection point, with their role extending beyond efficiency improvements to broader applications in defense, national security, and economic security.

In its medium-term management plan, "ACSL Accelerate FY26," ACSL has identified contributions to the defense and security sectors as a core strategic priority and is advancing initiatives to expand its presence in Japanese government procurement, including for the Ministry of Defense, by leveraging the strengths of its small aerial photography drones. In addition, as part of its active efforts to strengthen its drone production base, ACSL has established a production system with an annual capacity of 30,000 units, making production at this scale feasible.

1. Outline of Order Received

ACSL has been awarded the following large-scale project in Japan.

Details	Small unmanned aircraft
Amount	Approximately JPY 500 million
Delivery period	During 2027 (scheduled)

2. Impact on Financial Results

As delivery is expected in 2027, the Project will have no impact on ACSL's consolidated financial results for the fiscal year ending December 31, 2026.

ACSL is currently assessing the impact on its financial results for the fiscal year ending December 31, 2027 and plans to incorporate this impact into its full-year consolidated earnings forecast for that fiscal year, to be announced at a later date.

Disclaimer

This document is an unofficial translation of the Japanese original disclosure dated November 2, 2026, and is provided for reference purposes only. In the event of any discrepancy between the English and Japanese versions, the Japanese original shall prevail.